

EJF Capital LLC ("EJF") is an SEC-registered¹ alternative asset management firm headquartered outside of Washington, D.C. EJF manages approximately \$6.0 billion² of private equity assets, hedge fund assets and separately managed accounts, which includes \$3.2 billion² of CDO assets through affiliates. EJF currently employs approximately 45 professionals across two offices (Arlington, Virginia · London, England).

Since its inception, EJF has focused on anticipating and interpreting the consequences of regulatory change within the broader financials sector.

Following the U.S. financial crisis in 2008, the sweeping regulatory transformation of the financial services sector created numerous, multi-year opportunities to invest across the capital structure of both U.S. and European institutions. A decade later, the regulatory landscape for financial institutions continues to evolve with constantly changing capital markets dynamics. EJF anticipates that these changes will continue to create new opportunities to take advantage of pricing inefficiencies and dislocations within capital markets.

Registering with the U.S. Securities and Exchange Commission does not imply any level of skill or training. 2As of 6.30.24. Firm AUM includes \$125.8 million of uncalled capital.





Differentiation

Nuanced Insight EJF focuses on regulatory change and where we believe investment opportunities will be created. The firm employs a value-based, fundamental approach to security selection with a macro overlay heavily influenced by the regulatory environment. Since inception, EJF has focused on anticipating and positioning around what we view as the regulatory pendulum that swings from highly regulated to deregulated, and back. Understanding the environment allows EJF to take positions in longer-dated securities that we believe institutions are likely to buy back at a premium.

Key to understanding and effectively analyzing these changes is the firm's office locations both inside Washington, D.C.'s Capital Beltway, as well as in London. This provides easier access to the regulatory ecosystem present in both capital cities, and as a result, nuanced insight into the effects of regulation and deregulation.

Idiosyncratic security selection combined with non-dependent secondary market exits focused on niche markets where we can help drive the investment catalyst through innovative capital markets solutions.

Constructive Engagement EJF has a long history of investing across the capital structure of financial services companies. In constructive engagement situations, we typically target a strategic security in a company's capital structure and seek to provide assistance which we believe could help a company unlock value. EJF will constructively engage a management team to provide informal thoughts and ideas on ways that we believe value can be created. These ideas can include the following: operational changes, monetizing non-core assets, accelerating capital return and improving inefficient capital structures. While we have a bias towards constructive shareholder engagement, sometimes it is necessary to take a more public stance to effect change.

Private Credit/Private Equity

- **EJF Financial Debt Strategies*** Private credit fund focused on balance sheet solutions in the form of bespoke self-originated credit risk transfer "CRT" transactions with small U.S. banks.
- Rocade Capital (Litigation Lending) Specialty direct lender to law firms providing full-recourse loans backed by diversified, late stage case collateral not subject to binary outcomes.
- **EJF Real Estate** Investing in real estate projects located in Qualified Opportunity Zones designated under the Tax Cuts and Jobs Act of 2017.

Venture Capital

• **EJF Ventures** Venture strategy focused on early-stage fintech companies with an emphasis on blockchain infrastructure.

Hedged Products

- **EJF Tactical Opportunities Fund*** Opportunistic fund with a focus on non-bank financial services companies, investing across the capital structure. Currently the strategy's emphasis is on equities where issuers are engaging in spin-offs, tender offers, or where EJF can participate in constructive engagement with management teams that can benefit from EJF's in-house capital markets expertise and historical investment banking acumen.
- EJF Financial Services Fund (Hedged Share Class & Long Share Class)* Equity strategy focused on investing in U.S. community & regional banks, CDFIs & MDIs, "banking-as-a-service" banks, and consumer finance companies.
- **EJF Income Fund*** Focuses on generating current income and capital gains, primarily through real estate and financial sector fixed income securities.

Separately Managed Account

• Seneca Mortgage Investments (MSR Platform)* is an EJF affiliate that allows capital allocators (mortgage REITs, insurance companies, hedge funds, asset managers, etc.) the ability purchase both co-issue and bulk MSR pools from small and medium-sized originators outside of broker auctions.

EJF Capital LLC

North America (HQ)

2107 Wilson Boulevard Suite 410 Arlington, VA 22201, USA

General Inquiries:

Tel: +1 703-875-9121

Investor Relations Inquiries:

Email: InvestorRelations@ejfcap.com

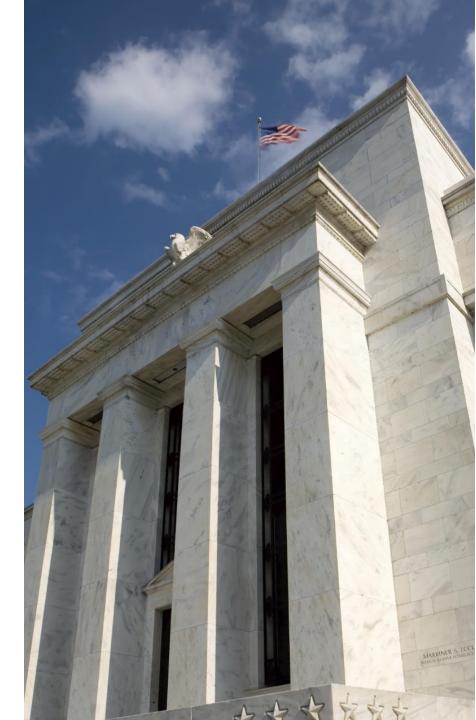
Tel: +1 571-982-7281

Europe

11 Berkeley Street 5th Floor London, W1J 8DS, UK

www.ejfcap.com

Follow us on LinkedIn



Important Disclosures

This document is intended solely for the use of the party to whom EJF has provided it, and is not to be reprinted or redistributed without the express permission of EJF. This document is intended for informational purposes only, and shall not constitute a solicitation or an offer to buy or sell any security or service, or an endorsement of any particular investment strategy. Offering of any EJF fund is made by private placement memorandum only, which contains certain terms, risk factors and material disclosures associated with an investment in such fund. For a full list of funds, services, products offered by EJF and its affiliates, please consult with EJF's Form ADV and contact EJF.

The information contained herein is based on available information and EJF's view as of the time of these statements. Forward looking statements are inherently speculative and are for illustrative purposes only. Actual results, performance or events may differ materially from those expressed or implied in such statements. Statements of historical events are strategy specific, and may not apply to all products or services offered by EJF.

The information provided in this document is for general information purposes only and has been prepared without taking into account an individual investor's financial situation, investment objectives or needs. Australian investors should read and consider the private placement memorandum and obtained financial advice tailored to their personal financial circumstances before making any investment decisions. EJF is exempt from holding an Australian Financial Services Licence under the Corporations Act 2001 (Cth) in respect to financial services it provides to wholesale clients (as defined in \$761G of the Corporations Act) in Australia. EJF is regulated by the US Securities and Exchange Commission under US laws which differ from Australian laws.

PAST PERFORMANCE IS NOT INDICATIVE OF FUTURE RESULTS, WHICH MAY VARY.

Please read additional Risks and Limitations associated with strategies described herein located on EJF Capital's website.

